

Directorate	Service	Programme	Project Number	Project Name	2023-24 Budget	2024-25 Budget	2025-26 Budget	2026-27 Budget	2027-28 Budget	Total
Adults	Adults Services	Adults - DFG	C35200	Better Care Fund - Disabled Facilities Grant (indicative)	782,798	0	0	0	0	782,798
Adults	Adults Services	Adults - DFG	C40070	Better care fund 2022-23	2,056,000	0	0	0	0	2,056,000
Adults	Adults Services	Adults - DFG Total			2,838,798	0	0	0	0	2,838,798
Adults	Adults Services	Adults - Other	C28160	Adults Learning Disabilities Provision Build	1,676,673	0	0	0	0	1,676,673
Adults	Adults Services	Adults - Other Total			1,676,673	0	0	0	0	1,676,673
Adults	Adults Services Total				4,515,471	0	0	0	0	4,515,471
Adults Total					4,515,471	0	0	0	0	4,515,471
COO	Customer, Communication & Culture	Leisure Other	C35070	Sports Centre	918,852	0	0	0	0	918,852
COO	Customer, Communication & Culture	Leisure Other	C39220	Brittons Playing Fields - Enhancement of pitch to 3G surface with Lighting and Fencing	36,413	0	0	0	0	36,413
COO	Customer, Communication & Culture	Leisure Other Total			955,265	0	0	0	0	955,265
COO	Customer, Communication & Culture	Leisure SLM	C26860	SLM - Central Park Leisure Centre - Refurbishment	10,000	476,878	0	0	0	486,878
COO	Customer, Communication & Culture	Leisure SLM	C26870	SLM - Hornchurch Sports Centre - Redevelopment	0	126,168	0	0	0	126,168
COO	Customer, Communication & Culture	Leisure SLM	C26880	SLM - Sapphire Ice and Leisure - Fit Out	0	828,484	0	0	0	828,484
COO	Customer, Communication & Culture	Leisure SLM	C28070	SLM - Awaiting Allocation	0	3,120,755	0	0	0	3,120,755
COO	Customer, Communication & Culture	Leisure SLM Total			10,000	4,552,285	0	0	0	4,562,285
COO	Customer, Communication & Culture	Libraries	C22130	Libraries CCTV Replacement	19,073	0	0	0	0	19,073
COO	Customer, Communication & Culture	Libraries	C22150	Libraries Redecoration	19,093	0	0	0	0	19,093
COO	Customer, Communication & Culture	Libraries	C25250	Library Wi-Fi	1,970	0	0	0	0	1,970
COO	Customer, Communication & Culture	Libraries	C25260	Library Building Works	19,257	0	0	0	0	19,257
COO	Customer, Communication & Culture	Libraries	C25270	Libraries Banner	8,104	0	0	0	0	8,104
COO	Customer, Communication & Culture	Libraries Total			67,497	0	0	0	0	67,497
COO	Customer, Communication & Culture Total				1,032,762	4,552,285	0	0	0	5,585,047
COO	Transformation	Transformation	C38180	CRM System	792,000	203,731	0	0	0	995,731
COO	Transformation	Transformation	C36070	Smart Working Plus	870,188	0	0	0	0	870,188
COO	Transformation	Transformation	C38030	Digital Portfolio Contingency	517,500	0	0	0	0	517,500
COO	Transformation	Transformation	C38060	Platforms & Integration	2,420,275	1,900,000	300,000	0	0	4,620,275
COO	Transformation	Transformation	C38110	Audio Visual	200,490	0	0	0	0	200,490
COO	Transformation	Transformation	C38120	Organisational Data Capability	1,523,472	4,000,000	1,500,000	1,000,000	0	8,023,472
COO	Transformation	Transformation	C38130	Business Systems, BI and Data Analytics	48,460	0	0	0	0	48,460
COO	Transformation	Transformation	C38140	Borough Wide Connectivity and Digital Inclusion	241,753	0	0	0	0	241,753
COO	Transformation	Transformation	C38150	Automation & Innovation (RPA & Chatbots)	119,432	60,000	20,000	20,000	0	219,432
COO	Transformation	Transformation	C38170	IT Infrastructure - User Centred Design Capabilities	19,367	0	0	0	0	19,367
COO	Transformation	Transformation	C38040	Cyber Security	200,020	330,251	160,000	160,000	0	850,271
COO	Transformation	Transformation	C38080	Hardware Device Refresh	2,449,600	0	0	0	0	2,449,600
COO	Transformation	Transformation	C38090	Teams Telephony	54,507	0	0	0	0	54,507

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COO	Transformation	Transformation Total			9,457,064	6,493,982	1,980,000	1,180,000	0	19,111,046
COO	Transformation Total				9,457,064	6,493,982	1,980,000	1,180,000	0	19,111,046
COO Total					10,489,826	11,046,267	1,980,000	1,180,000	0	24,696,093
Childrens	Childrens Services	Childrens Other	C28140	Children with SEND Residential Provision - Build	1,250,000	0	0	0	0	1,250,000
Childrens	Childrens Services	Childrens Other	C28150	Childrens Residential and Attached Semi Independ Provision Home	939,019	0	0	0	0	939,019
Childrens	Childrens Services	Childrens Other	C29360	Locality Based Childrens Centres Transformation	24,416	0	0	0	0	24,416
Childrens	Childrens Services	Childrens Other	C35100	Youth Offending Service - 10 Headley Close	11,436	0	0	0	0	11,436
Childrens	Childrens Services	Childrens Other Total			2,224,871	0	0	0	0	2,224,871
Childrens	Childrens Services Total				2,224,871	0	0	0	0	2,224,871
Childrens	Learning & Achievement	Learning & Achievement Other	C18960	Catering Management System and Equipment	0	0	11,226	0	0	11,226
Childrens	Learning & Achievement	Learning & Achievement Other	C31030	Scargill Inf Sch - Kitchen extension	0	0	10,528	0	0	10,528
Childrens	Learning & Achievement	Learning & Achievement Other Total			0	0	21,754	0	0	21,754
Childrens	Learning & Achievement	Schools	C39120	2021-22 CAD Small Capital Grants Programme	58,400	0	0	0	0	58,400
Childrens	Learning & Achievement	Schools	C39180	St Edward's Primary School ARP	328,900	0	0	0	0	328,900
Childrens	Learning & Achievement	Schools	C40150	Harris Academy ARP	450,000	0	0	0	0	450,000
Childrens	Learning & Achievement	Schools Total			837,300	0	0	0	0	837,300
Childrens	Learning & Achievement Total				837,300	0	21,754	0	0	859,054
Childrens Total					3,062,171	0	21,754	0	0	3,083,925
Neighbourhoods	Environment	Environment Other	C40000	Waste contract vehicles	1,920,000	0	0	0	0	1,920,000
Neighbourhoods	Environment	Environment Other Total			1,920,000	0	0	0	0	1,920,000
Neighbourhoods	Environment	Grounds Maintenance	C39150	Grounds Maintenance Improvement	150,000	0	0	0	0	150,000
Neighbourhoods	Environment	Grounds Maintenance Total			150,000	0	0	0	0	150,000
Neighbourhoods	Environment	Highways	C26780	Former Harold Wood Hospital Controlled Parking Zone (S106)	130,716	0	0	0	0	130,716
Neighbourhoods	Environment	Highways	C38000	Traffic CCTV Cameras	940,000	750,000	182,032	0	0	1,872,032
Neighbourhoods	Environment	Highways	C38010	Infrastructure - Verges for parking	196,967	0	0	0	0	196,967
Neighbourhoods	Environment	Highways Total			1,267,683	750,000	182,032	0	0	2,199,715
Neighbourhoods	Environment	Parks	C35030	Park Improvements	500,000	0	0	0	0	500,000
Neighbourhoods	Environment	Parks Total			500,000	0	0	0	0	500,000
Neighbourhoods	Environment Total				3,837,683	750,000	182,032	0	0	4,769,715
Neighbourhoods	Registration & Bereavement Services	Cems & Crems	C40030	Redcrofts Lake - Creation of Waterfall	30,000	0	0	0	0	30,000
Neighbourhoods	Registration & Bereavement Services	Cems & Crems	C40040	Crematory - Roof Shielding	40,000	0	0	0	0	40,000
Neighbourhoods	Registration & Bereavement Services	Cems & Crems Total			70,000	0	0	0	0	70,000
Neighbourhoods	Registration & Bereavement Services Total				70,000	0	0	0	0	70,000
Neighbourhoods Total					3,907,683	750,000	182,032	0	0	4,839,715
OneSource	Asset Management	Asset Management Other	C26690	Havering College - Quarles Campus	143,642	0	0	0	0	143,642
OneSource	Asset Management	Asset Management Other	C29770	Acquisition of Hornchurch Police Station	2,934,100	0	0	0	0	2,934,100
OneSource	Asset Management	Asset Management Other Total			3,077,742	0	0	0	0	3,077,742
OneSource	Asset Management	Corporate Buildings	C18010	H and S Corporate Buildings - Legionella Assessments	20,410	0	0	0	0	20,410
OneSource	Asset Management	Corporate Buildings	C25390	Corporate Buildings - Water Hygiene Works 2017/18	4,590	0	0	0	0	4,590
OneSource	Asset Management	Corporate Buildings	C30870	H and S Corporate Buildings - Fire Risk Assessments	6,800	0	0	0	0	6,800
OneSource	Asset Management	Corporate Buildings	C38190	Town Hall Site Development - Initial Works	56,770	0	0	0	0	56,770

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OneSource	Asset Management	Corporate Buildings Total			88,570	0	0	0	0	88,570
OneSource	Asset Management	Health & Safety	C12000	H&S Fire Extinguisher Acquisitions	7,000	0	0	0	0	7,000
OneSource	Asset Management	Health & Safety	C28250	H and S Corporate Buildings - Legacy Works	22,376	18,000	0	0	0	40,376
OneSource	Asset Management	Health & Safety	C30890	H&S Corporate Buildings - Asbestos	62,494	0	0	0	0	62,494
OneSource	Asset Management	Health & Safety Total			91,870	18,000	0	0	0	109,870
OneSource	Asset Management	Schools Building Maintenance	C25490	Unplanned works to Education Buildings	806,537	0	0	0	0	806,537
OneSource	Asset Management	Schools Building Maintenance	C25510	Asbestos Removal 2017/18	31,206	0	0	0	0	31,206
OneSource	Asset Management	Schools Building Maintenance	C31190	Parklands Jr Sch replacement of dilapidated building	100,000	0	0	0	0	100,000
OneSource	Asset Management	Schools Building Maintenance	C35260	Gidea Park School Heating and Controls	30,000	0	0	0	0	30,000
OneSource	Asset Management	Schools Building Maintenance	C38240	James Oglethorpe - Replacement Boiler 2&3	2,160	0	0	0	0	2,160
OneSource	Asset Management	Schools Building Maintenance	C38250	Elm Park - Heating Controls	14,460	0	0	0	0	14,460
OneSource	Asset Management	Schools Building Maintenance	C38370	Engayne - Flat roof 9	139,806	0	0	0	0	139,806
OneSource	Asset Management	Schools Building Maintenance	C38440	Towers Infants - Flat roofs roof 3,7	35,000	0	0	0	0	35,000
OneSource	Asset Management	Schools Building Maintenance	C38450	Towers Juniors - Flat roofs A,D,G	150,000	0	0	0	0	150,000
OneSource	Asset Management	Schools Building Maintenance	C40100	Schools Conditions Programme (indicative)	1,222,267	0	0	0	0	1,222,267
OneSource	Asset Management	Schools Building Maintenance Total			2,531,436	0	0	0	0	2,531,436
OneSource	Asset Management	Schools Expansions	C18750	Phase 2 Expansions Unallocated	186,000	0	0	0	0	186,000
OneSource	Asset Management	Schools Expansions	C26030	Phase 4 Expansions Unallocated	0	7,359,863	0	0	0	7,359,863
OneSource	Asset Management	Schools Expansions	C30070	Schools Basic Needs 2020/21	7,500,000	14,879,700	0	0	0	22,379,700
OneSource	Asset Management	Schools Expansions	C40120	High Needs Provision Capital Allocation – Unallocated	9,564,821	0	0	0	0	9,564,821
OneSource	Asset Management	Schools Expansions	C23300	Crownfield Jr Expansion 3FE to 4FE - Phase 3	18,036	0	0	0	0	18,036
OneSource	Asset Management	Schools Expansions	C26080	Bower Park Sch - 6 to 7 FE Phase 4	400,000	289,195	0	0	0	689,195
OneSource	Asset Management	Schools Expansions	C26110	Marshalls Park Academy 6 to 8 Phase 4	142,301	0	0	0	0	142,301
OneSource	Asset Management	Schools Expansions	C36330	Clockhouse Primary School ARP	50,000	336,649	0	0	0	386,649
OneSource	Asset Management	Schools Expansions Total			17,861,158	22,865,407	0	0	0	40,726,565
OneSource	Asset Management	Vehicle Replacement	C39160	Procurement of 8 Stand on mowers for Public Realm (Parks)	19,442	0	0	0	0	19,442
OneSource	Asset Management	Vehicle Replacement	C40180	Purchase of 3 Gang on Mowers for Public Realm (Parks)	90,300	0	0	0	0	90,300
OneSource	Asset Management	Vehicle Replacement Total			109,742	0	0	0	0	109,742
OneSource	Asset Management Total				23,760,518	22,883,407	0	0	0	46,643,925
OneSource	ICT	ICT Infrastructure	C25440	Telephony Infrastructure	126,798	0	0	0	0	126,798
OneSource	ICT	ICT Infrastructure	C28180	Infrastructure Improvements and Resilience	468,122	0	0	0	0	468,122
OneSource	ICT	ICT Infrastructure	C35110	IT Device Refresh and Windows OS roll-out	1,559,540	250,000	0	0	0	1,809,540
OneSource	ICT	ICT Infrastructure	C35150	Networking	1,130,000	0	0	0	0	1,130,000
OneSource	ICT	ICT Infrastructure	C35160	Audio Visual Equipment	160,000	0	0	0	0	160,000
OneSource	ICT	ICT Infrastructure	C38050	Data Centre & Core Network	1,037,621	769,720	0	0	0	1,807,341
OneSource	ICT	ICT Infrastructure	C38100	Evergreening Capital - IT	2,500,000	2,000,000	2,241,757	0	0	6,741,757
OneSource	ICT	ICT Infrastructure Total			6,982,081	3,019,720	2,241,757	0	0	12,243,558
OneSource	ICT Total				6,982,081	3,019,720	2,241,757	0	0	12,243,558
OneSource Total					30,742,599	25,903,127	2,241,757	0	0	58,887,483
General Fund Total Excluding Regeneration					52,717,750	37,699,394	4,425,543	1,180,000	0	96,022,687